

OLD DOMINION UNIVERSITY

BOARD OF VISITORS
Thursday, December 5, 2013

MINUTES

The Board of Visitors of Old Dominion University met in regular session on Thursday, December 5, 2013, at 1:00 p.m. in the Board Room of Webb University Center on the Norfolk campus. Present from the Board were:

Barry M. Kornblau, Vice Rector
Jeffrey W. Ainslie
John F. Biagas
Richard T. Cheng
J. William Cofer
Jodi S. Gidley
Dee D. Gilmore
Luke M. Hillier
Marc Jacobson
Mary E. Maniscalco-Theberge
Ronald C. Ripley
Judith O. Swystun
Robert M. Tata
Bo Ram Yi (*Student Representative*)

Absent were:

David L. Bernd
Andrea M. Kilmer
Frank Reidy
Fred J. Whyte

Also present were:

John R. Broderick, President
Alonzo Brandon
Jane Dané
Traci Daniel
Robert L. Fenning
Dan Genard
Giovanna Genard
Velvet Grant
David Harnage
Scott Harrison
Elizabeth Kersey

Donna W. Meeks
Karen Meier
Jennifer Mullen Collins
Earl Nance
Ellen Neufeldt
September Sanderlin
Wood Selig
Carol Simpson
Bill Sizemore (*The Virginian-Pilot*)
Cecelia Tucker
James D. Wright

In the absence of the Rector, Vice Rector Barry Kornblau presided.

JOINT SESSION – MASTER PLAN PRESENTATION

The joint session was called to order by the Vice Rector at 9:05 a.m. President Broderick introduced Chief Operating Officer David Harnage for the Master Plan Presentation. Mr. Harnage reviewed the development and validation process that included stakeholder input and space analysis to develop the planning objectives and the draft plan. Meetings were held with approximately 70 groups to gather input. A space analysis that focused on academic space, academic support space and auxiliary space revealed that we currently have a severe space deficit at the institution, and the modest growth plan will only accelerate that need.

The planning objectives for the Plan were to maximize the physical development of the campus with acquiring additional land; preserve and enhance green space; improve pedestrian friendliness and eliminate vehicular conflicts where possible; create campus organization that promotes appropriate physical relationships; enhance the campus by improving existing buildings through redevelopment and renovations and constructing new buildings to meet programmatic space needs; provide development opportunities for specialized facilities that meet the programmatic needs of the U(r)3()4(r)3(e)t4((i)-2(a)4(u)-10(cp)3(ve)4()-10(a)4(nd)-101[d002 2(d)-

CALL TO ORDER AND APPROVAL OF MINUTES

The Vice Rector called the full Board meeting to order at 1:05 p.m. and asked for approval of the minutes of the Board meeting held on September 26, 2013. Upon a motion duly made and seconded, the minutes were approved by all members present and voting. (*Ainslie, Biagas, Cheng, Cofer, Gidley, Gilmore, Hillier, Jacobson, Maniscalco-Theberge, Ripley, Swystun, Tata*)

RECTOR'S REPORT

Mr. Kornblau announced that the Board's annual retreat will be held on January 23rd at the Norfolk Yacht and County Club from Noon to 4:30. The annual Board reunion reception will follow at the President's Residence from 5:00 to 6:30 p.m. Tickets will be made available to those who would also like to attend the men's basketball game that evening. He also acknowledged that at lunch President Broderick was honored for his tireless work to establish an atmosphere of diversity and inclusion at ODU. The Office of Institutional Equity and Diversity presented a resolution to rename the University's Diversity Champion Award in his honor. The purpose of that award is to recognize individuals who advance the principles of equity and diversity and who promote the University's commitment to inclusive excellence. The Board congratulated President Broderick on that honor.

PRESIDENT'S REPORT

The Vice Rector called on President Broderick for his report. President Broderick reviewed the University's 2014 State budget requests. He noted that the administration is continuing to put emphasis on the need to increase the number of full-time faculty in order to improve the student/faculty ratio from its current 21 to 1 to the Virginia average of 17 to 1. The request includes 170 additional faculty over the biennium. Another focus is on increased base adequacy funding to bring ODU from the 85 to 90% of the funding guideline; this request totals \$14.9 million. He thanked Jeff Ainslie, Dee Gilmore and Bill Cofer for accompanying him to his meetings with the Governor over the past few years to advocate on behalf of the University. He is hopeful that these initiatives will be included in the Governor McDonnell's budget when it is announced on December 16, and the University will continue to state its case to the General Assembly and Governor-elect McAuliffe.

In partnership with EVMS President Rick Homan, President Broderick met with the Congressional delegation in Washington D.C. in November and individual meetings have been scheduled with the new local members of the House of Delegates. He and the First Lady will host a legislative reception at the President's Residence on December 19.

The President highlighted the following activities and initiatives at the University:

Academic Affairs

- Board of Visitors Professor of Economics James Koch's recent book, *The Caterpillar Way*, is sixth on the *New York Times* business book bestseller list.

- Dr. Shelley Mishoe, Dean of the College of Health Sciences, was elected to the Board of Directors of the Association of Schools of Allied Health Professions (ASAHP) and the Board of Directors for Bon Secours Hampton Roads Health System.
- Maura Hametz, Professor of History, received the Charles E. Smith Award from the European Section of the Southern Historical Association for her book, *In the Name of*

- The Strome Family Foundation has given a \$10 million gift for the Entrepreneurial Program and Center in the College of Business and Public Administration. Another seven-figure gift is anticipated. Congratulated Vice President Alonzo Brandon.

Athletics:

- Old Dominion University was the host site for three divisions of NCAA Field Hockey Championships November 22-24 including the NCAA Division I Field Hockey Final

The Committee approved the University's Crisis and Emergency Management Plan and upon motion by Ms. Gilmore, the Board approved the Plan by unanimous vote of all members present and voting.

Affairs; and, Special Assistant to the President for National Security Affairs. In 1986, while an international affairs fellow of the Council on Foreign Relations, Rice also served as Special Assistant to the Director of the Joint Chiefs of Staff.

As professor of Political Science, Rice has been on the Stanford faculty since 1981 and has won two of the highest teaching honors – the 1984 Walter J. Gores Award for Excellence in Teaching and the 1993 School of Humanities and Sciences Dean's Award for Distinguished Teaching.

She has authored and co-authored numerous books, including two bestsellers, *No Higher Honor: A Memoir of My Years in Washington* (2011) and *Extraordinary, Ordinary People: A Memoir of Family* (2010); *Germany Unified and Europe Transformed: A Study in Statecraft* (1995) with Philip Zelikow; *The Gorbachev Era* (1986) with Alexander Dallin; *Uncertain Allegiance: The Soviet Union and the Czechoslovak Army* (1984)

In 1991, Rice co-founded the Center for a New Generation, an innovative, after-school academic enrichment program for students in East Palo Alto and East Menlo Park, California. In 1996, CNG merged with the Boys and Girls Club of the Peninsula (an affiliate club of the Boys and Girls Club of America) of which she remains actively involved in today.

Rice currently serves on the board of C3, an energy software company, and Makena Capital, a private endowment firm. In addition, she is a member of the boards of the Commonwealth Club,

**APPROVAL OF FACULTY REPRESENTATIVE TO
BOARD OF VISITORS' INSTITUTIONAL ADVANCEMENT COMMITTEE**

RESOLVED, that upon the recommendation of the Academic and Research Advancement Committee, the Board of Visitors approves Lytton Musselman as the faculty representative to the Board of Visitors' Institutional Advancement Committee for the 2013-14 academic year, effective December 5, 2013.

Committee members approved by unanimous vote the resolutions on two faculty appointments, seven administrative appointments and three emeritus appointments. The following resolutions were brought forth as recommendations of the Academic and Research Advancement Committee and were unanimously approved by all members present and voting. (*Ainslie, Biagas, Cheng, Cofer, Gidley, Gilmore, Hillier, Jacobson, Maniscalco-Theberge, Ripley, Swystun, Tata*)

FACULTY APPOINTMENTS

RESOLVED, that upon the recommendation of the Academic and Research Advancement Committee, the Board of Visitors approves the following faculty appointments.

<u>Name and Rank</u>	<u>Salary</u>	<u>Effective Date</u>	<u>Term</u>
Dr. Brendan Z. Allison Research Assistant Professor of Electrical and Computer Engineering	\$33,333	10/25/13	8 mos

Dr. Allison received a Ph.D., M.S. and B.S. in Cognitive Science, in 2003, 1998, and 1994 respectively, from the University of California San Diego. Since 2012, he has been a Visiting Scholar in the Department of Cognitive Science at the University of California San Diego.

Mr. Anthony W. Nattania Lecturer of Philosophy and Rel	\$21,000	12/25/13	5 mos
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<u>Name and Rank</u>	<u>Salary</u>	<u>Effective Date</u>	<u>Term</u>
Dr. Marta T. Sears Post-Doctoral Research Associate, Frank Reidy Research Center for Bioelectrics	\$39,000	10/25/13	12 mos

Dr. Sears received a Ph.D. in Biology in 2011 from the University of Virginia and an M.S. in Biotechnology in 2006 from the Technical University of Lodz, Poland. Previously she was a Research Associate in the Division of Environmental Health Sciences, College of Public Health at Ohio State University.

Mr. Drew Turner Assistant Director of Athletic Development and Assistant Instructor	\$42,000	11/10/13	12 mos
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Mr. Turner received a B.S. in Business Administration in 2013 from the University of South Carolina. Since 2013 he has been Iron Dukes Annual Fund Assistant for Duke University.

the Department of Civil and Environmental Engineering from 1996-2006. He was Associate Dean of the Batten College of Engineering and Technology from 2006 to 2013.

During his 31 years at Old Dominion University, Akan was regarded as an exceptional teacher. He received the College Teaching Excellence Award in 2005. Throughout his career, Akan was actively engaged in research in the areas of water resources, hydrology and hydraulics engineering. He published 36 journal articles and authored two textbooks in stormwater hydrology as well as a book on open channel hydraulics and co-authored a text on hydraulic engineering. In 1999, in recognition of his accomplishments, the American Society of Civil Engineers (ASCE) conferred on him the designation of a Fellow, the highest honor awarded to practicing engineers.

Joyce Neff

Joyce Neff received a B.A. in English (with Honors) from McDaniel College in 1966, an M.A. in English from the University of Maryland, College Park, in 1978, and a Ph.D. from the Program in Writing at the University of Pennsylvania in 1991.

She joined Old Dominion University as an Assistant Professor of English in 1993, and was promoted to the rank of Professor in 2007. She has served the English Department as Director of Composition, Associate Chair, Acting Chair, and Graduate Program Director for the Ph.D. Program in English. Neff has enriched the educations of countless ODU students over the years—both on campus and from a distance. She was selected as a University Professor in 2009, won the University Teaching with Technology Award in 2008, and received the Outstanding Service Award from the College of Arts and Letters in 2005. Her contributions to distance education include being one of the first faculty to teach via TELETECHNET, publishing numerous articles and a book on distance learning, and serving as the designated spokesperson on distance education for the National Council of Teachers of English. She has mentored undergraduate and graduate students and been a leader in the University's Improving Disciplinary Writing Quality Enhancement Plan.

On a national level, Neff frequently presents workshops on Writing in the Disciplines, is a consultant in professional writing for the U.S. Department of Defense, and was elected to the Executive Committee of the Conference on College Composition and Communications. She currently serves as the Chair of the National Consortium of Doctoral Programs in Rhetoric and Composition.

David P. Putney

David Putney received his B.A. in Japanese Language and Literature from the University of Washington in 1973. Hy

Award of Academic Credit for Military Education, Training and Experience

Old Dominion University is committed to serving the needs of military and veteran service members, as evidenced through its affiliation with the Service Members Opportunity Colleges (SOC), DANTEs, Troops to Teachers, the GoArmyED network, the USAF's Associate's to Bachelor's Cooperative (AUABC), and the Navy's NCPACE and partnership programs. Each of these organizations supports the awarding of credit for military training as well as flexibility, convenience, and affordability in credit transfers.

Students who have served in the reserves, National Guard, or armed forces may receive credit based on the Sailor-Marine American Council on Education Registry Transcript (SMART), Army/American Council on Education Registry Transcript Service (AARTS), the Community College of the Air Force (CCAF), or the Coast Guard Institute Transcript (CGI) record. Military credit is based on the recommendations of American Council of Education (ACE) guidelines and is awarded as experiential learning credit. In

Additional information can be found in the policy on Experiential Learning Credit Options at the Undergraduate Level as found in the Undergraduate Catalog and the Experiential Learning web site at www.uc.odu.edu/elt.

Graduate Credit

A combined maximum of 12 credits may be transferred into a graduate degree program from graduate credits earned through experiential learning credit options and graduate credits earned at another regionally-accredited institution. Exceptions are allowed in the case of an approved interinstitutional program.

Transfer credit will be given only for those courses that are certified as being applicable toward a comparable degree or certificate at the institution that offered the courses, and that were completed with a grade of B or better. All transfer credit at the graduate level is awarded by the relevant academic department based on equivalent academic content. No credit toward a graduate degree may be obtained by examination (except through the experiential learning options) or correspondence study.

In addition, Old Dominion University offers an experiential learning program for assessing college-level knowledge gained through work, life experience and self-study prior to enrolling in

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In the report from the Provost, Carol Simpson provided an update on the University's 2014-2019 Strategic Plan discussions. She highlighted the four broad areas of the Topic Committees, which are academic and research strengths, enrollment management, economic development and entrepreneurship, and engagement on campus, regionally and globally, as well as the major themes and initiatives for consideration within each topic area.

In the report from the Office of Research, Interim Vice President Rodger Harvey presented recent information on research awards, which showed \$57.24M in new awards for Old Dominion University in FY13. This represents a drop in total external research awards compared to FY12, which benefitted from a single \$25M award, but is an increase of over \$7M compared to FY11. Measured only by research expenditures, Old Dominion now ranks in the top 16% of public and private institutions and in the top 10% of institutions without medical schools. Several departments are also in the top 20% of R&D rankings and the College of Education is ranked in the top 5% based on research expenditures alone.

ADMINISTRATION AND FINANCE COMMITTEE

The Vice Rector called on Mr. Ainslie for the report of the Administration and Finance Committee. Mr. Ainslie reported that the Committee was briefed by Dale Feltes, Director of Design and Construction, on the proposed use of the CM At-Risk delivery method for the New Residential Dining Facility project. This facility, which will be sited on 49th Street between Diehn Fine and Performing Arts and Dominion House, will pose substantial design and cost control challenges. Existing Board of Visitor policy requires the Board to approve alternative delivery methods such as CM-At-Risk and Design/Build. The Committee approved the use of a Construction Manager (CM)-At-Risk for the New Residential Dining Facility and upon motion by Mr. Ainslie, the Board approved it by uTw 180m392.4 Tm g Art Mad upon 0.3 0 TMon by (u)Tj 0jation Maappr51(c)

In his report to the Committee, Vice President Fenning announced that the Elizabeth River Project has again recognized the University for Sustained Distinguished Performance at the River Star Model level, which has been the case since 2007. In addition, he noted that The Goode Theatre was recognized for its Outstanding Design in the latest, annual Architectural Portfolio by *American School and University* magazine.

The Committee received a report from Dale Feltes, Director of Design and Construction, on the status of Capital Outlay Projects and an Educational Foundation investment report from Rick Massey, Associate Vice President for Foundations.

INSTITUTIONAL ADVANCEMENT COMMITTEE

The Vice Rector called on Mr. Hillier for the report of the Institutional Advancement Committee. Mr. Hillier reported that Vice President Alonzo Brandon presented Dashboard items and reviewed the college advisory board selection process and membership. Karen Meier, Assistant Vice President for Community Engagement, gave an update on 2013 programs and activities and also reviewed Fall Commencement events and keynote speakers.

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NEW BUSINESS

President Broderick said that he and the Rector have discussed the agenda for the retreat and it will be sent out after the holidays.

With no further busine